# Evaluating Professional Learning: A Workshop Series Companion to the Tool

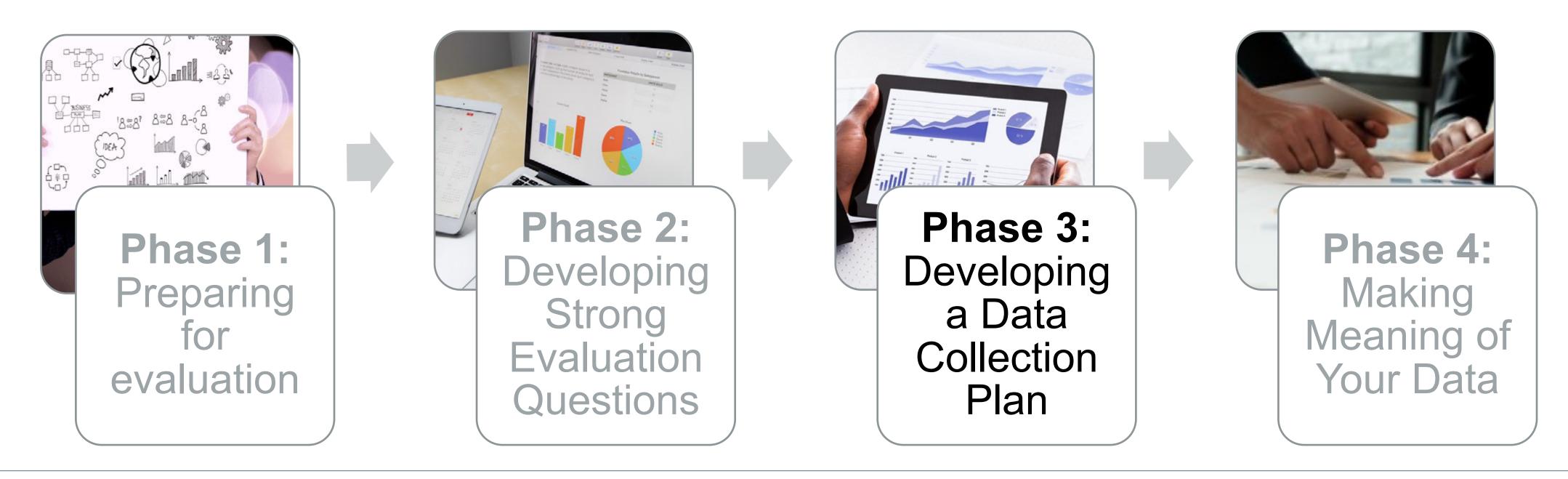
Phase 3: Developing a Data Collection Plan Workshop 3A

Developed by Nicole Breslow, Johanna Barmore, and Georgia Bock



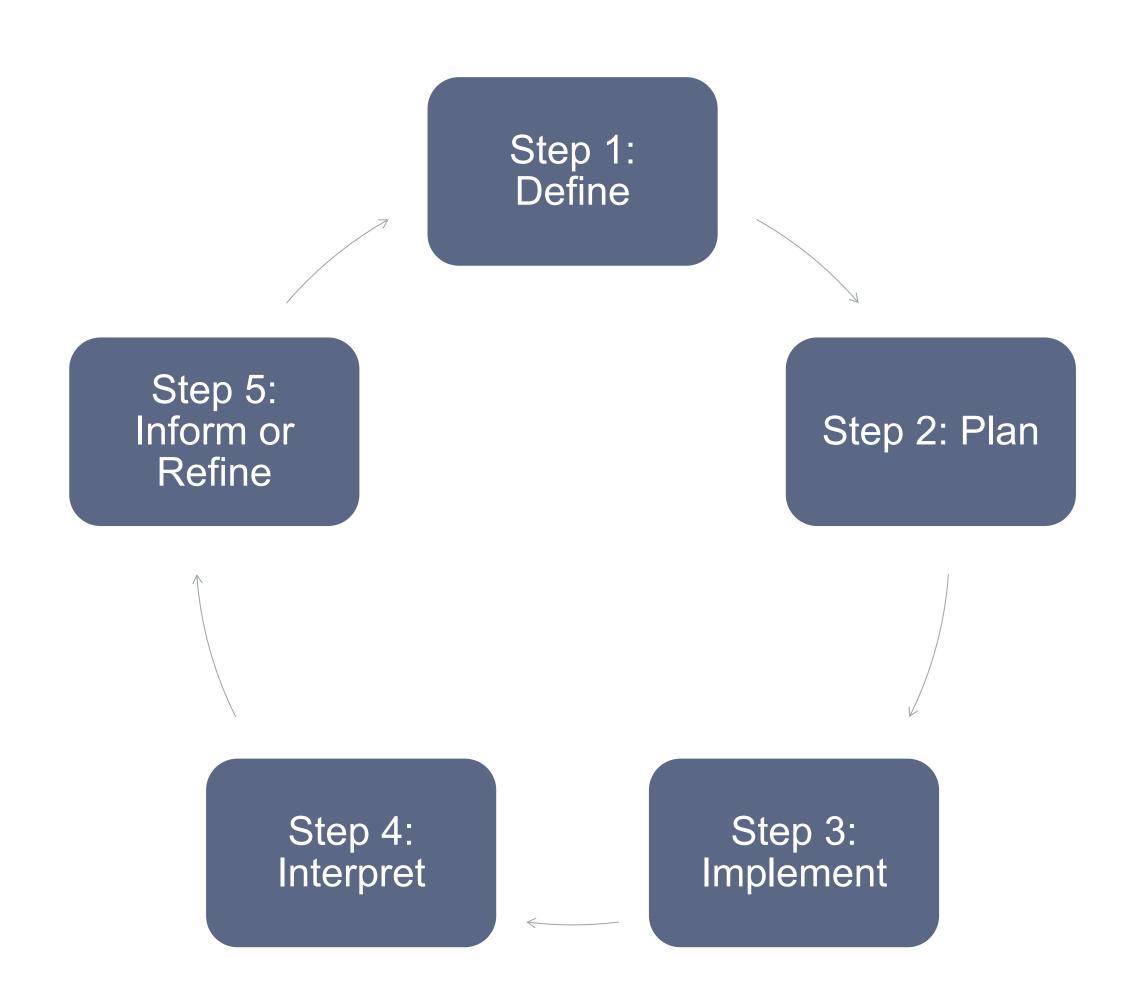
#### Workshop sequence

This workshop is the third of four in a series about planning for high-quality evaluations of professional learning.





#### A continuous evaluation model



#### **Step 1: Define**

What is the purpose of the evaluation and the underlying logic of the program?

#### Step 2: Plan

What questions should the evaluation answer, and using what design?

#### **Step 3: Implement**

How should data be collected and analyzed?

#### **Step 4: Interpret**

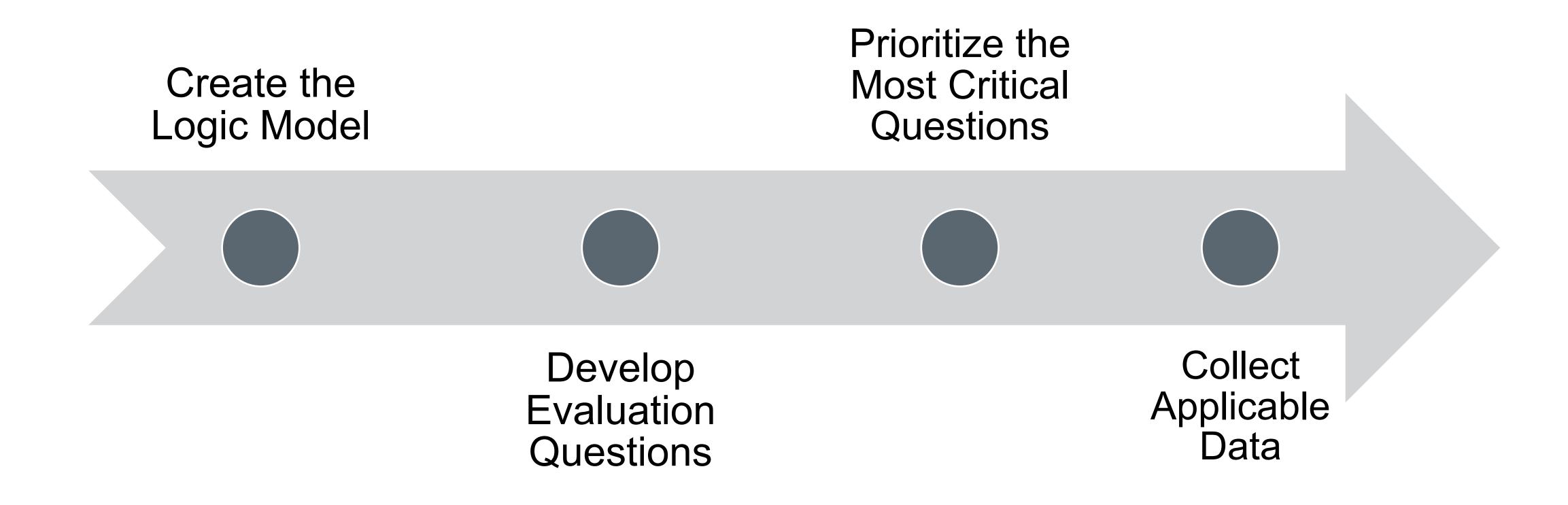
How should results be used and communicated?

#### **Step 5: Inform OR Refine**

What decisions can be made about the program?



## From Logic Model to Data Collection



What kind of information do you need in order to answer your questions?



# Today's Goals

#### Participants will:

- Understand the types of data sources that can be used to evaluate professional development activities.
- Work from their logic model to identify the data needed to answer their evaluation questions.
- Begin developing data collection plans for their initiative.



## Agenda

- Check in on previous work
- Identify existing data related to your initiative
- Review types of evaluation data
- Identifying data sources to align with evaluation questions
- Next steps



Progress check: logic model and finalizing evaluation questions



# Guiding questions to finalize evaluation questions

- Are there questions addressing the most important short-term and long-term outcomes and impacts?
- Are there questions that will help you understand implementation?
- Will the questions address the needs of your key stakeholders?
- Are questions a similar grain size? Are there narrow questions that might be organized as sub-questions to a broader question?



# Types of evaluation data

Advantages and disadvantages



# Leveraging existing data sources

What data are you currently collecting related to your professional development initiative?

How is this information currently being used?

What evaluation question(s) might this information help you answer?



### Data sources: Where does your evidence come from?

Interviews

Focus groups

Surveys

Observations

Document review

Administrative records or extant (existing) data

Collecting multiple different types of data can provide a more holistic understanding of the program or initiative!





#### Data Sources: Interviews

| Advantages  | Disadvantages   |
|---|---|
| • Provide in-depth answers  | • Time consuming  |
| • Allows follow-up for more detail or                             | • More costly due to time   |
| Supports building connections between interviewer and interviewee | <ul> <li>Might not gain access to<br/>all participants</li> </ul> |
|   | • Self-report might not match behavior                            |
|   | <ul> <li>No anonymity</li> </ul>                                  |
|   |   |
|   |   |



# Data Sources: Focus Groups

| Advantages  | Disadvantages   |
|---|---|
| • Interaction of participants might enhance responses           | • Group interaction might inhibit responses   |
| • Can be efficient way to collect qualitative data from a group | <ul> <li>Respondents might not be willing to talk in a group</li> <li>Complex subject matter might not allow everyone to respond</li> <li>No anonymity</li> </ul> |



# Data Sources: Surveys

| Advantages  | Disadvantages                          |
|---|--|
| • Can cover a wide range of topics  | • Self-report might not match behavior |
| • Can include many participants   | <ul> <li>Might lack depth</li> </ul>   |
| • Relatively inexpensive to administer  | • Response rates are important         |
| • Can include both quantitative (closed-ended) and qualitative (open-ended) questions |  |
| • Can provide anonymity   |  |



#### Data Sources: Observations

| Advantages  | Disadvantages  |
|---|--|
| <ul> <li>Can collect evidence about behavior or application</li> <li>Provides information about a situation or context</li> </ul> | <ul> <li>Time consuming</li> <li>More costly due to time</li> <li>Require trained observers</li> <li>Presence of observer might affect behaviors</li> <li>Observation might be atypical</li> </ul> |



#### Data Sources: Document reviews

| Advantages   | Disadvantages                  |
|--|--------------------------------|
| <ul> <li>Data already exist</li> <li>Provide information on historical trends or public attitudes</li> </ul> | Analysis can be time consuming |
| • Unobtrusive  |                                |



#### Data Sources: Administrative records/extant data

| Advantages  | Disadvantages   |
|---|---|
| • Provide "objective" information                             | <ul> <li>Might oversimplify the findings</li> </ul>                                     |
| • Constructed to measure a particular indicator               | <ul> <li>Need to negotiate access to data (e.g.,<br/>privacy considerations)</li> </ul> |
| • Summarized using straightforward methods (e.g., statistics) |   |



#### Considerations for data collection

Monitoring Data Quality is a Continuous Process

Are the data representative?

Are the data valid and reliable?

Are the data complete?



Identifying data sources to align with evaluation questions



# Matching data collection strategies to evaluation questions

| Evaluation question  | Data source               | Does this currently exist? | What type of instrument? | When is it collected? | Who administers it? | Where are the data stored? | Notes                                   |
|--|---------------------------|----------------------------|--------------------------|-----------------------|---------------------|----------------------------|---|
| Example: Are teachers implementing student-centered instructional practices? | Principal<br>observations | Yes                        | Observation              | Quarterly             | Principals          | Secure storage<br>server   | Data may<br>need to be de<br>identified |
|  |                           |                            |                          |                       |                     |                            |   |
|  |                           |                            |                          |                       |                     |                            |   |



# Identifying gaps in the data

- What instruments were identified that do not yet exist?
- What evaluation questions are not yet aligned with a data source?
- Are there any concerns with the quality of any data sources?



# Next steps



#### Homework

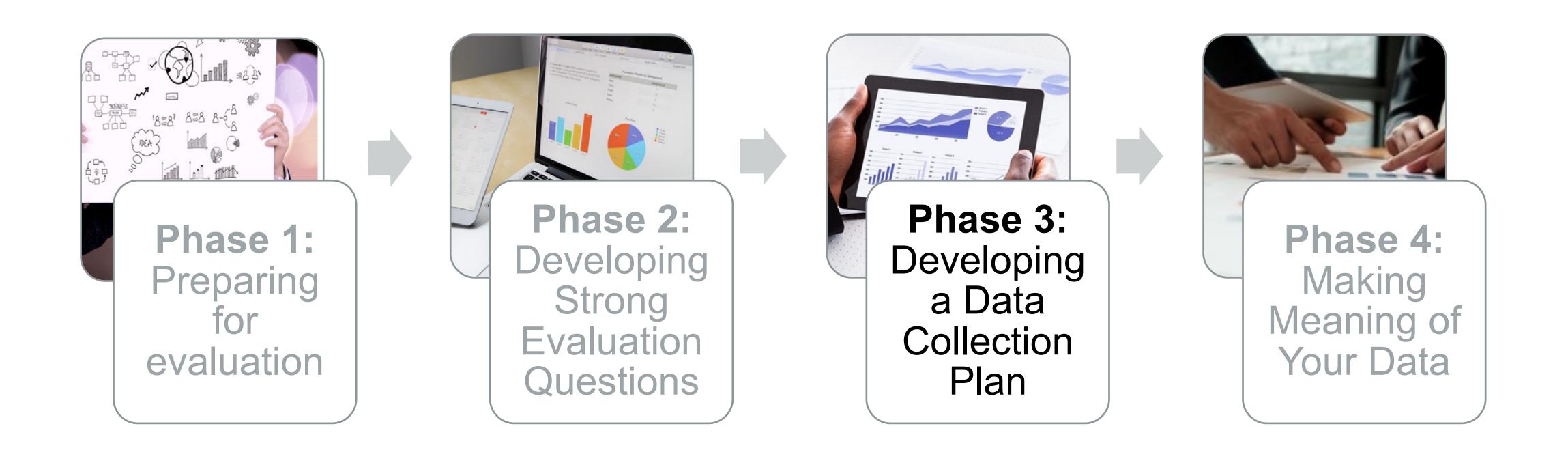
• Complete page 1 of the data collection planning template

# Evaluating Professional Learning: A Workshop Series Companion to the Tool

Phase 3: Developing a Data Collection Plan Workshop 3B



## Workshop sequence





# Today's Objectives

#### Participants will:

- Continue developing data collection plans for your initiative.
- Create an action plan for each data source.
- Learn about the importance of collecting baseline data.
- Create a data collection calendar to visually represent data collection activities across the year.



## Agenda

- Check in on progress developing your data collection plan
- Introduce Data Source Action Plan
- Work time: Data Source Action Plan
- Plot data collection activities on a Data Collection Calendar
- Next steps



Progress check: Data collection plan



### Data Collection Guiding Questions

- How is this data currently collected?
  - What is the format? (e.g. paper and pencil? Digitally? Etc...)
  - Who is responsible for collecting it? Where do they store it?
  - How is it reported?
  - Are their mechanisms to ensure reliability and validity of data? (e.g. norming for observation forms etc...)
- Is the data in a format that can easily....
  - Be compared across schools and districts?
  - Be aggregated across all participants?
  - Be represented in tables and graphs?
- Do we need permissions to access and analyze the data?

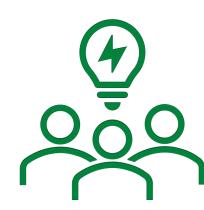


# Developing a Data Action Plan



#### Baseline Data

- **Baseline data** is the information collected prior to the start of the initiative or intervention
- Baseline data is useful for:
  - 1. Understanding the current state of the outcomes of interest
  - 2. As a reference point to assess the progress of an initiative



Activity: What are some considerations and constraints for collecting baseline data for your own initiative?

(CDC, 2014; RIDE, n.d.)



#### DATA ACTION PLAN

| Category | Data Source | Data Source Status  Does the data source already exist or does it need to be created?  Can it be adapted from an existing resource? | <ul> <li>Baseline         <ul> <li>Data</li> </ul> </li> <li>Should         <ul> <li>baseline</li> <li>data be</li> <li>collected for this data</li> <li>source?</li> </ul> </li> <li>When         <ul> <li>should it be</li> <li>collected?</li> </ul> </li> </ul> | <ul> <li>Action Steps</li> <li>What tasks need to be completed to ensure the data is collected in a manner that facilitates analysis across schools and districts?</li> <li>What steps do we need to take to collect baseline data?</li> </ul> | Person<br>Responsible | Other People<br>Involved |
|----------|-------------|---|---|--|-----------------------|--------------------------|
|          |             |   |   |  |                       |                          |
|          |             |   |   |  |                       |                          |
|          |             |   |   |  |                       |                          |
|          |             |   |   |  |                       |                          |

#### Data Action Plan Reflection

• Does our plan triangulate across a range of measures and data sources?

- What baseline data can you collect for each data source?
- Is the data collection plan feasible given our capacity?



#### Data Collection Calendar



# Data Collection Calendar: An Example

| Data<br>Source          | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sept | Oct | Nov | Dec |
|-------------------------|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|-----|-----|
| PD exit<br>surveys      | X   |     | X   |     | X   |     | X   |     | X    |     | X   |     |
| Student<br>surveys      | X   |     |     |     |     | X   |     |     |      |     |     |     |
| Teacher focus groups    |     |     |     | X   |     |     |     |     |      | X   |     |     |
| Student<br>Assessments  |     |     |     |     | X   |     |     |     |      |     |     |     |
| Teacher<br>Observations |     |     | X   |     |     |     |     |     |      | X   |     |     |



#### Homework: Data Collection Calendar

Data Source Jan Feb Mar Apr May Jun Jul Aug Sept Oct Nov Dec

# Next steps

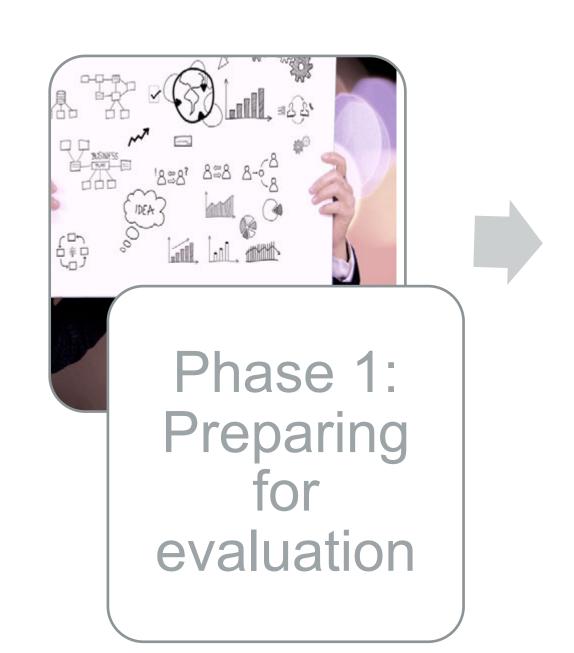


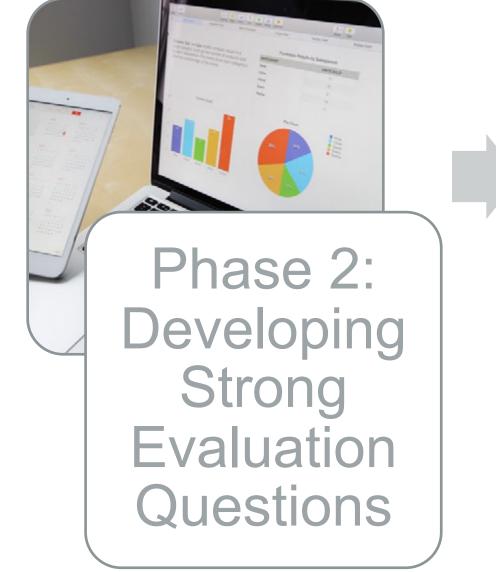
#### Homework

- Complete the data action plan and data collection calendar.
- Develop and adapt data collection tools as identified in your data action plan.
- Collect baseline data to review at next workshop.

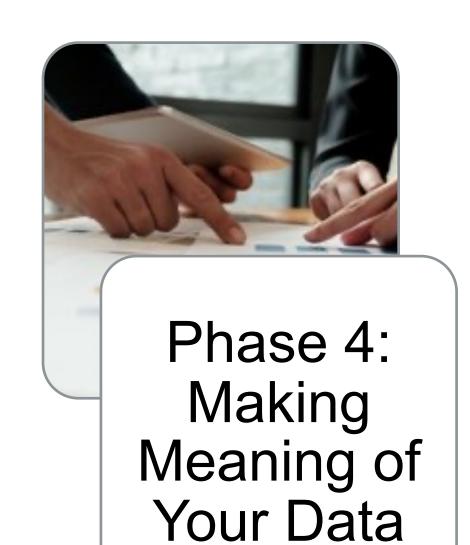


# Next Workshop











#### References and resources

- Centers for Disease Control and Prevention. (2011). *Introduction to program evaluation for public health programs: A self-study guide*. Atlanta, GA: U.S. Department of Health and Human Services, Centers for Disease Control and Prevention.
- Centers for Disease Control and Prevention. (2014). *Establishing a baseline as part of your evaluation*. Retrieved from: https://www.cdc.gov/dhdsp/pubs/docs/cb\_jan2014.pdf
- Darling-Hammond, L., Hyler, & M. E., Gardner, M. (2017). Effective Teacher Professional Development. Palo Alto, CA: Learning Policy Institute.
- Guskey, T.R. (2000) Evaluating professional development. Thousand Oaks, CA: Corwin Press.
- Mertens, D.M., & Wilson, A.T. (2012). Program evaluation theory and practice: A comprehensive guide. New York, NY: Guilford Press.
- The National Science Foundation. (2002). The 2002 user-friendly handbook for project evaluation. Arlington, VA: Author.
- Puma, M. E. (2001). Evaluating standards-based professional development for teachers: A handbook for practitioners.
- Rhode Island Department of Education. (n.d.) *Using baseline data and information to set SLO targets*. Retrieved from: https://www.ride.ri.gov/Portals/0/Uploads/Documents/Teachers-and-Administrators-Excellent-Educators/Educator-Evaluation/Online-Modules/Using-Baseline-Data-and-Information-Guidance.pdf
- Shakman, K., & Rodriguez, S. M. (2015). *Logic models for program design, implementation, and evaluation: Workshop toolkit.* US Department of Education, Institute of Education Sciences, National Center for Education Evaluation and Regional Assistance.
- U.S. Department of Education. (2016). *Non-regulatory guidance: Using evidence to strengthen education investments*. Washington, DC: Author. Retrieved from: <a href="https://www2.ed.gov/policy/elsec/leg/essa/guidanceuseseinvestment.pdf">https://www2.ed.gov/policy/elsec/leg/essa/guidanceuseseinvestment.pdf</a>
- W.K. Kellogg Foundation. (2004). *Logic model development guide*. Retrieved from: <a href="http://www.wkkf.org/resource-directory/resource/2006/02/wk-kellogg-foundation-logic-modeldevelopment-guide">http://www.wkkf.org/resource-directory/resource/2006/02/wk-kellogg-foundation-logic-modeldevelopment-guide</a>



These slides were prepared under Contract ED-IES-17-C-0008 by Regional Educational Laboratory Northeast & Islands, administered by Education Development Center. The content does not necessarily reflect the views or policies of IES or the U.S. Department of Education, nor does mention of trade names, commercial products, or organizations imply endorsement by the U.S. Government.

