

**Program  
Evaluation  
Toolkit**

# **Program Evaluation Toolkit**

**Module**

**1**

**Logic  
Models**

September 25, 2021

REL Central at Marzano Research  
COLORADO KANSAS MISSOURI NEBRASKA NORTH DAKOTA SOUTH DAKOTA WYOMING

# Module 1

## Logic Models

### Chapter Progression

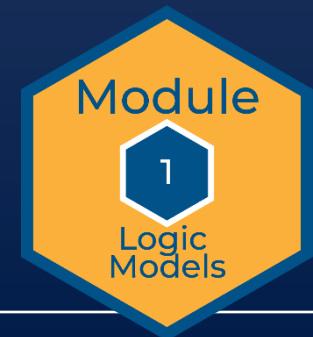




# Chapter 1



What Is a Logic Model?



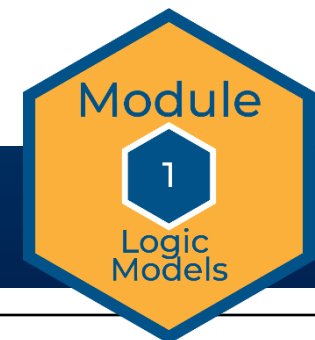
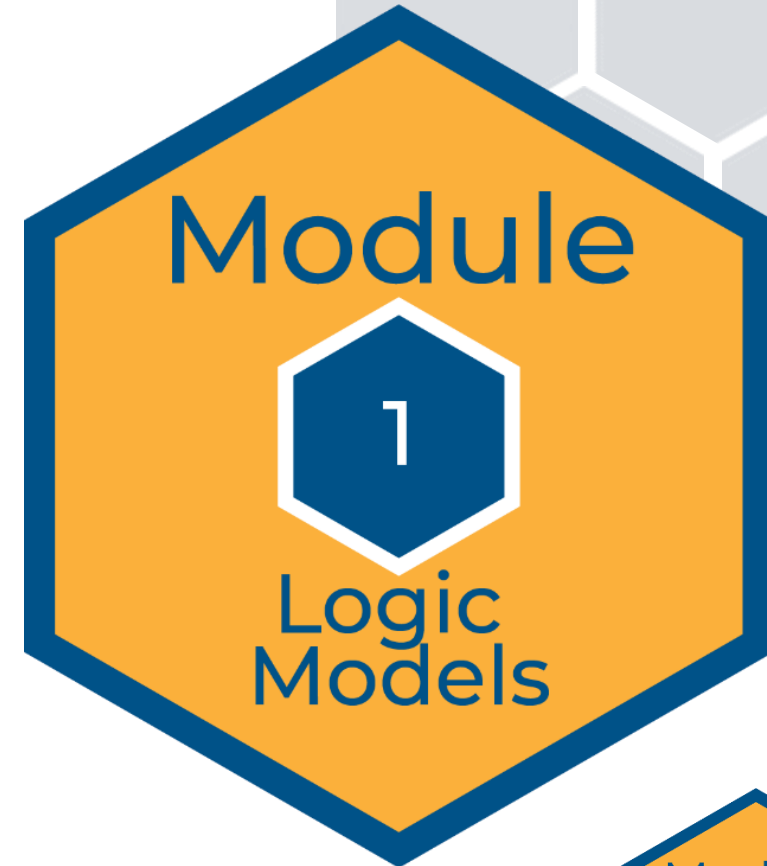
# The Jungle of Terms

Many terms that describe the same basic process:

- Logic model
- Conceptual framework
- Conceptual map
- Mental model
- Program description
- Program framework
- Program plan
- Program theory
- Theory of action
- Theory of change



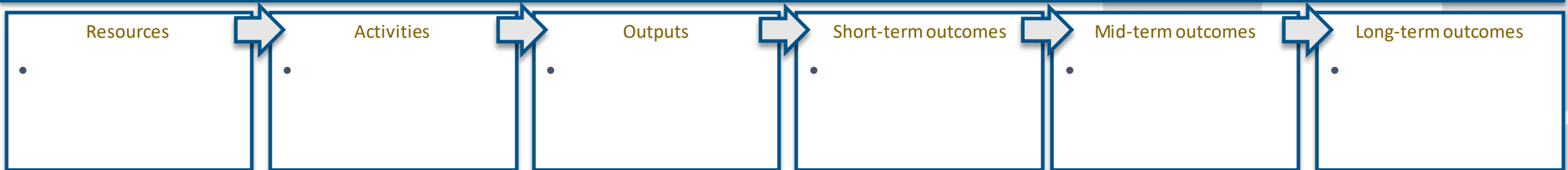
# Logic Models Are the Center of Program Evaluation



# What Is a Logic Model?<sup>1,2</sup>

- A graphical representation of the relationships between the parts of a program and its expected outcomes.
- A framework for program planning, implementation, and evaluation.

Problem statement:



Additional considerations:

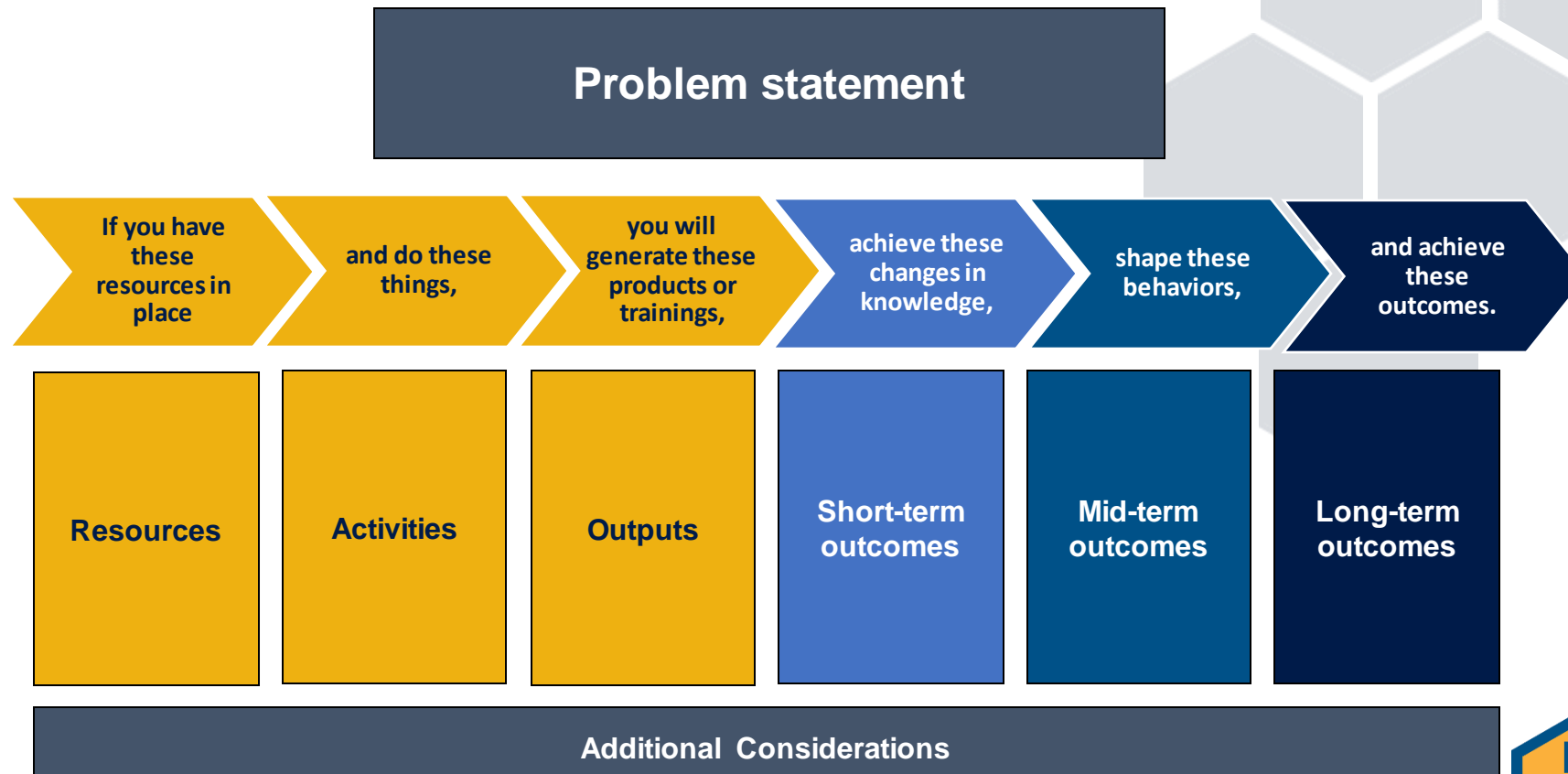
•

# Why Create a Logic Model?<sup>1,2</sup>

---

- To create a common language among evaluation team members.
- To showcase connections between program components.
- To support every activity of a program evaluation.

# Components of a Logic Model<sup>1,2</sup>

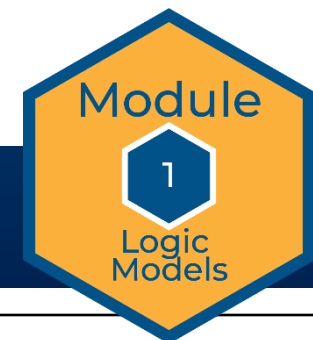




# After-School Middle-Grades Math Program (AMMP!)

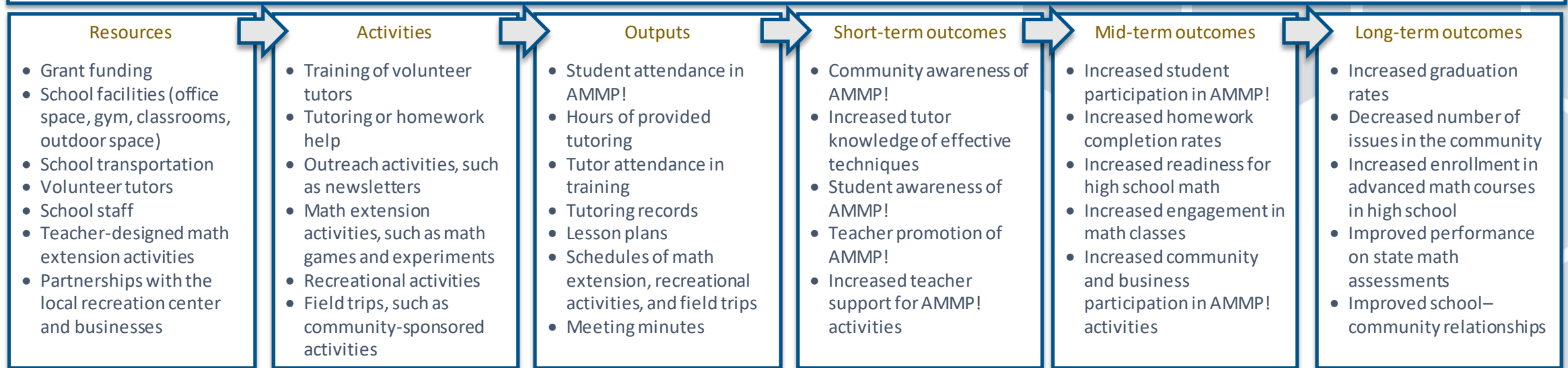
---

- A middle school has been experiencing
  - low rates of math homework completion, which may contribute to low math achievement scores; and
  - high numbers of unsupervised students, which may contribute to community issues such as vandalism.
- AMMP! offers math tutoring, math extension activities, homework completion support, recreational activities, and field trips during after-school hours.



# AMMP! Logic Model

**Problem statement:** Students at the middle school have low homework completion rates (lower than 40 percent) and low performance on state math assessments (only 25 percent proficient or advanced). In addition, the community around the middle school is experiencing issues with unsupervised students after school. Incidents involving middle school students are up 17 percent over the last three years. Stakeholders, including district staff, students, parents, community services, and community members, are concerned about the low performance and unsupervised after-school time. Research has indicated that low math performance in middle school is correlated with low graduation rates and that unsupervised after-school time is related to an increase in community issues. The school district has recently received a federal grant and would like to use these funds to address the problem.



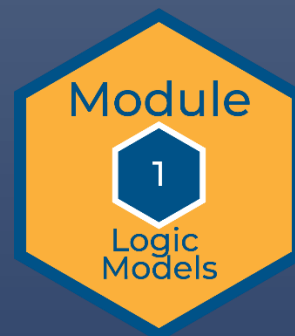
**Additional considerations:** Availability of tutors and school facilities.

Unsupervised after-school time results in increased community issues. Including recreational activities will improve attendance.

# Further Guidance

---

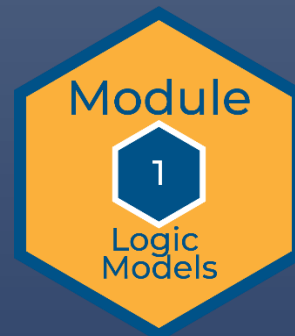
- Logic model development team
  - Representatives from all stakeholder groups.
  - Representatives from both the evaluation team and the program team, if possible.
- Data
  - Collect existing data and materials to help inform the logic model.
- Direction
  - Logic models can be developed both forward and backward.



# Chapter 1 Complete



Recommended next: Chapter 2 – The Problem Statement



# Thank You

**Please visit our website and follow us on Twitter**  
for information about our events, priorities, and research alliances,  
and for access to our many free resources.

**[ies.ed.gov/ncee/edlabs/regions/central/index.asp](https://ies.ed.gov/ncee/edlabs/regions/central/index.asp)**

**[@RELCentral](https://twitter.com/RELCentral)**

or contact us at

**[RELCentral@marzanoresearch.com](mailto:RELCentral@marzanoresearch.com)**

This presentation was prepared under Contract ED-IES-17-C-0005 by Regional Educational Laboratory Central, administered by Marzano Research. The content does not necessarily reflect the views or policies of IES or the U.S. of Department of Education, nor does mention of trade names, commercial products, or organizations imply endorsement by the U.S. Government.

# References

---

1. Bledsoe, K., Cox, J., Goodyear, L., & Rodriguez, S. (2014, April 15). *ISBE 21st CCLC program evaluation webinar* [Webinar]. Education Development Center.  
[https://iga.airprojects.org/events/webinars/LogicModel Workbook 2014.pdf](https://iga.airprojects.org/events/webinars/LogicModelWorkbook2014.pdf)
2. Kekahio, W., Cicchinelli, L., Lawton, B., & Brandon, P. R. (2014). *Logic models: A tool for effective program planning, collaboration, and monitoring* (REL 2014-025). U.S. Department of Education, Institute of Education Sciences, National Center for Education Evaluation and Regional Assistance, Regional Educational Laboratory Pacific.  
[https://ies.ed.gov/ncee/edlabs/regions/pacific/pdf/REL\\_2014025.pdf](https://ies.ed.gov/ncee/edlabs/regions/pacific/pdf/REL_2014025.pdf)